

3. Has the applicant demonstrated leadership ability/potential through work, community, school, or extra-curricular activities? Do others look to this person when a project needs to be organized and carried through? Does the applicant willingly accept leadership or managerial responsibility?

1

2

3

4

5

Strong
leadership ability
or potential

Very modest
leadership ability
or potential

Please explain with an example if possible:

4. While leadership potential is important, equally valued is the ability and willingness to work with others. This requires listening carefully and respecting the views of others, using appropriate social skills, and demonstrating interpersonal maturity. It also requires a willingness to recognize that there may be occasions when individual interests have to give way to a larger goal.

1

2

3

4

5

Works very well
with others

Works better
individually

Please explain with an example if possible:

5. The public administration degree is designed for students who are motivated by public service values. Sometimes this is reflected in the desire to serve others. Sometimes it is reflected in an interest and respect for the work of government and non-profit agencies. Does the applicant demonstrate a commitment to public service values?

1

2

3

4

5

Clearly committed to
public service values

Has little understanding
and respect for public

6. If the circumstances were appropriate, how willing would you be to work for the applicant?

- ___ Very willing
- ___ Perhaps
- ___ It would take some convincing

Please explain:

Thank you for taking the time to complete this reference form. **Do not return it to the applicant.**
Please mail it directly to the Public Administration Department. See address on other side.

Name (type or print) _____

Signature _____

Title _____ Organization _____

Address _____