

Letter of Recommendation

What are the applicant's primary weaknesses or liabilities that would limit his/her ability to succeed in a graduate business program?

From your knowledge of the applicant, please assess his/her potential for success in a management career? What is your basis for this assessment?

Please answer the following questions by evaluating the applicant in relation to others you have known in a similar capacity.

Conceptual Ability	☐ Exceptional (Top 5%)	☐ Outstanding (6%-10%)	☐ Above Average (11%-33%)	☐ Average (34%-66%)	☐ Below Average (66%-100%)	☐ No Basis for Judgment
Analytical Ability	☐ Exceptional (Top 5%)	☐ Outstanding (6%-10%)	☐ Above Average (11%-33%)	☐ Average (34%-66%)	☐ Below Average (66%-100%)	☐ No Basis for Judgment
Ability to Work with Others	☐ Exceptional (Top 5%)	☐ Outstanding (6%-10%)	☐ Above Average (11%-33%)	☐ Average (34%-66%)	☐ Below Average (66%-100%)	☐ No Basis for Judgment
Initiative	☐ Exceptional (Top 5%)	☐ Outstanding (6%-10%)	☐ Above Average (11%-33%)	☐ Average (34%-66%)	☐ Below Average (66%-100%)	☐ No Basis for Judgment
Maturity	☐ Exceptional (Top 5%)	☐ Outstanding (6%-10%)	☐ Above Average (11%-33%)	☐ Average (34%-66%)	☐ Below Average (66%-100%)	☐ No Basis for Judgment
Verbal Communication Skills with English as the primary language	☐ Exceptional (Top 5%)	☐ Outstanding (6%-10%)	☐ Above Average (11%-33%)	☐ Average (34%-66%)	☐ Below Average (66%-100%)	☐ No Basis for Judgment
Written Communication Skills with English as the primary language	☐ Exceptional (Top 5%)	☐ Outstanding (6%-10%)	☐ Above Average (11%-33%)	☐ Average (34%-66%)	☐ Below Average (66%-100%)	☐ No Basis for Judgment

Please describe the reference group you are using to make your comparisons:

Based upon my knowledge of the applicant: (check one)

- ☐ I strongly recommend him/her for admission into a graduate program at The University of Kansas.
- ☐ I recommend him/her for admission into a graduate program at The University of Kansas.
- ☐ I recommend, but with reservations, him/her for admission into a graduate program at The University of Kansas.
- ☐ I do not recommend him/her for admission into a graduate program at The University of Kansas.

Signature of Recommender

Date: Month/Day/Year

Printed Name of Recommender

Title of Recommender

Organization

Phone Number

Complete Business Mailing Address